

A Case Study of A Voluntary Product Stewardship Program

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The Ag Container Recycling Council (ACRC)

- What: A non-profit corporation formed in 1992 to facilitate and manage the collection and recycling of one-way HDPE crop protection and other specialty pest control containers in a cost effective manner.
- Funding: Voluntary by agricultural crop protection product manufacturers and distributors who sell crop protection products in HDPE containers



ACRC Members: 2009

- Arysta LifeScience
- AMVAC Corp.
- Bayer Crop Science
- BASF Corp.
- Becker Underwood, Inc.
- Certis USA
- Cheminova, Inc.
- Chemtura
- Dow AgroSciences, LLC
- DuPont Crop Protection
- FMC Agricultural Products
- Gowan Company
- Helena Chemical Co.
- Makhteshim-Agan, NA

- Marrone Organic Innovations
- Monsanto Co. Crop Protection
- Monterey AgResources
- Nichino America, Inc.
- Nufarm
- RiceCo, LLC
- SePRO Corp.
- Sipcam Agro USA
- Syngenta Crop Protection
- Tenkoz
- United Phosphorus, Inc.
- ■Valent USA Corp.
- Valent BioSciences
- Wilbur-Ellis Company



ACRC MISSION STATEMENT

The mission of the ACRC is to <u>facilitate the collection</u> and recycling of one-way rigid HDPE plastic agricultural crop protection, specialty pest control, micronutrient/fertilizer, and/or adjuvant product containers through member funding of cost effective programs that foster public health and safety, environmental protection, resource conservation and end user convenience.



Program Uniqueness

- Voluntary; probably 1st in nation
- Containers are a package: not a "product"
- Not a public consumer good
 - Not a general public "demand" for recycling
 - Smaller universe of consumers
- Fee to recycle
 - Small % of package cost

Plastic Flow <u>Manufacturer</u> Distributors/Retailers User **Collection site hosts ACRC Contractor ACRC Approved Plastic processor ACRC Approved End** user

ACRC ROLE/RESPONSIBILITIES

Solicits as members

Education on cleaning and program

Promotes participation Education on cleaning

None

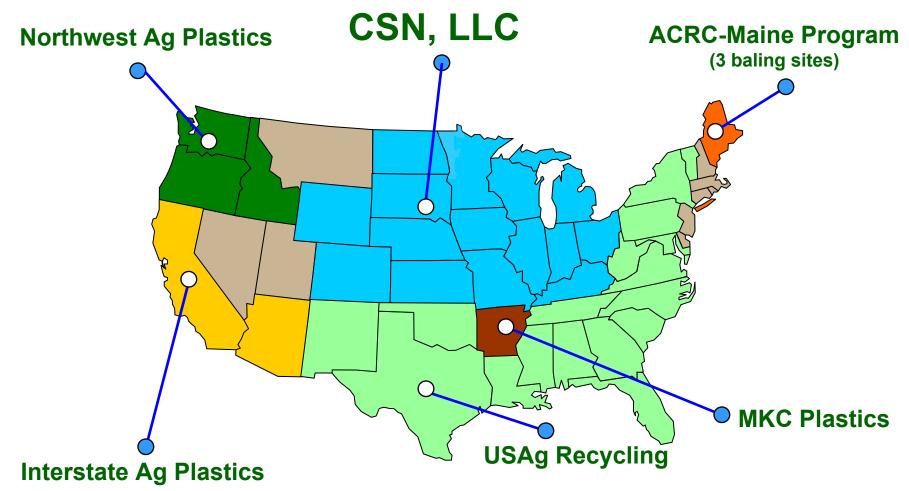
Funds contractors & administers compliance with terms

ACRC identifies and approves

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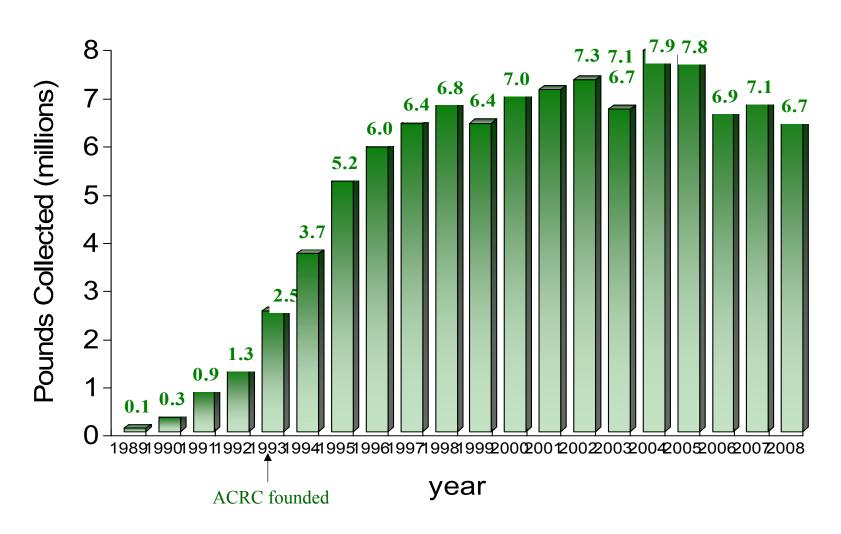


ACRC Collection Program





Pesticide Container Recovery (1989-2008)





Producer Responsibility Organization (PRO) Elements

- Funding Mechanism
- Funding Approach
- Fee Collection Point
- Fund Consolidation point
- Fund Oversight
- Fund Management
- Program Oversight
- Program Operation

Means by which funding is obtained

Tax

- Fee
 - Invisible
 - Visible



Funding Mechanism-ACRC

Invisible fee

- ➤ Small % of product cost
- ➤ Internalized cost through market forces
- ➤ Minimizes work for supply chain



ACRC Funding Approach

Way that funding is implemented

Mandatory

Voluntary



ACRC Funding Approach

Voluntary

- Pros
 - More flexibility without prescriptive government mandate
- Cons
 - Relatively weak demand for recycled product ields low incentive for all industry members to join
 - "Free rider" problem results in reduced competitiveness
 - ACRC members share costs; industry shares benefits

Where funds are derived

Point of manufacture (POM)

Point of sale

Point of disposal



ACRC Fee Collection Point

Point of manufacture (POM)

- > Benefits
 - ✓ Known cost/unit based on production rather than recycling
 - ✓ Minimized burden on supply chain stakeholders
 - ✓ Customer friendly
- > Challenges
 - ✓ Stakeholder understanding/"buy in" on recycling is lost
 - √ No economic incentive for user to recycle

Entity that receiving funds

PRO

State Government

Producer

None



ACRC Fund Consolidation Point

- **≻**Benefits
 - ✓ Reduced government oversight and costs
 - √ Economies of scale



ACRC Fund Oversight

Entity that ensures proper usage of funds

Government

PRO

Producer

None



ACRC Fund Oversight

- > Reduced overhead costs
- Develop more efficient methods
- "Transparency" issue precluded by annual audits



ACRC Fund Management

Entity that manages administrative duties

Government

PRO

Producer

None



ACRC Fund Management

- Motivates efficiency
- Reduces overhead



ACRC Program Oversight

Entity that establishes processes and procedures

State Government



ACRC Program Oversight

- Benefit
 - Sales data allows more efficient tracking of effectiveness
- Challenge
 - Program success not transparent or verifiable without government role

Entity which carries out program activities

- PRO
- Private companies
- Local government
- Publicly funded entity
- Combination



ACRC Program Operations

Combination

- Collection sites
 - Ag retailers
 - Pesticide applicators
 - Growers
 - Landfills and recycling centers
- Collection
 - Private entrepreneurs
- Processing
 - Existing plastic processors
- End users
 - Existing manufacturers



Implementation Recommendations

- Select a business model & success criteria
- Participation correlates with access
- Educate broadly <u>before</u> program starts
- Approve end use/users of material
- Detailed reporting of sources/quantities
- Communicate with & cultivate state participation
- Cultivate competition for service contracts
- Adequately fund and implement promotion
- Know and maximize benefit to customers



Thank you!

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